WHAT’S INSIDE:

Interior Build-Outs

+ New Buildings

+ Landmark Renovations

...for commercial offices
medical facilities
...campus additions
...cultural icons
data centers
trendy stores
hotels...

and much more...
Reflections

As you will see on the following pages, we have been, to say the least, busy. We are excited to take this opportunity to catch you up on the incredible efforts and awesome projects that our staff has been delivering.

Our teams of exceptionally talented construction professionals have been creative, resourceful and tireless in every way. Each and every challenge has been met head on and resolved with amazing results.

These accomplishments are not ours alone. The magnificent projects highlighted in this issue of the Journal are the results of the vision, planning and execution by clients who are the tops in their fields and of our valued partners—industry leaders in owner’s representation, project management, architecture and engineering, as well as our unparalleled subcontractors.

Never in our history have we had such a diverse portfolio. New buildings, landmark renovations, and one-of-a-kind interior build-outs...delivering state-of-the-art medical facilities, signature campus additions, cutting-edge data centers, four and five star hotels, cultural beacons, trendy stores and, of course, premier commercial offices. You will find it all in the following pages.

Amazingly, with all of this, and a storm of the century, our staff volunteered and donated and found ways to help those in great need. In every office, the men and women of Structure Tone embodied the spirit of Sir Winston Churchill’s statement, “We make a living by what we get; we make a life by what we give.”

It is our great pleasure to share these stories with you. The accomplishments, ingenuity and tremendous spirit of our staff are truly awe-inspiring and make us proud every day to lead the Structure Tone organization.

Good Deeds & Good Fun

The spirit of community and giving runs deep in the Structure Tone organization. Throughout the Journal you will see highlights of the fun and inspirational efforts of our great staff. Here are two.

Good Fun

Dublin Annual Golf Classic

Structure Tone Dublin hosted their annual Golf Classic in aid of the Nicky Cleere Trust. Nicky Cleere was involved in a horrific hit and run accident and suffered a serious brain injury. Dublin chose the Trust as their beneficiary to help Nicky rehabilitate and regain full independence. Members of the construction community came together at the famed Smurfit Course at the K-Club, host of the 2006 Ryder Cup, followed by BBQ and live auction. A fantastic day was had by all and $26,000 ($22,500) was raised through the generosity of those who attended the event.

Superb Effort for a Superstorm

We cannot look back on 2012 without remembering Superstorm Sandy. Indeed, some are still addressing its impacts (both personal and professional) today.

With no one wants events such as those that occurred, the strength and caring spirit that was exhibited by our staff, clients and partners in a tremendous affirmation of our organization as a community, not simply a place to work.

In the days leading up to the storm we were mindful of the adage “an ounce of prevention is worth a pound of cure.” Our staff worked closely with the NYC Department of Buildings’ BEST Squad and the Crane and Lifting group to secure our active construction sites. At sites such as Pavarini McGovern’s new mid-rise at 350 Hudson Street, staff complied the rigorous tasks required to telecommunications and secure cranes and exterior hoists.

At another location, realizing that the water surge could be extreme at the height of the storm, we coordinated 20 laborers for the placement of sand bags and Jersey barriers to protect a downtown building. A steel plate was placed in front of the building door entrance, which ultimately protected the space from influx of storm surge. These preventative measures protected that building and allowed its business to continue with virtually no downtime.

Further, even as the storm was pounding lower Manhattan, many Structure Tone staff were feverently working with clients to put in place recovery plans to get buildings reopened and businesses running as soon as possible. Even with no power in their own homes, our teams found ways to coordinate damage assessments, order new materials for immediate installation, secure emergency generator and pump deliveries and mobilize laborers and tradesmen.

In addition to helping our clients in lower Manhattan, Structure Tone worked to provide relief to the residents of the Rockaways Breezy Point neighborhood. Two Versa forms filled with sand, rock, gravel, pumps, tools, warm clothes, and first aid materials were sent to assist in their recovery efforts.

Although the storm in some ways, the effects are not. Our teams in New York, Boston and Connecticut are still working on damage to help one of the first affected buildings recover. With two Versa forms fully emerged and five feet of water in the lobby, the clients called upon Pavarini McGovern to demolish, decontaminate and rebuild back to their scope and the lobby. We also recommended, and are currently putting in place, future IMD prevention measures.

Before and after the storm our staff put forth inspiring efforts throughout NYC, NJ, CT and southeastern PA. Within a day of the storm we had personnel and support resources in place to service our projects and clients. The ingenuity, resiliency and courage demonstrated was nothing short of commendable.

Welcome

Joe Chin
Senior Vice President
Healthcare

Trish Harrington
Director, Business Development
L.F. Driscoll

Dan Sadler
Director, Safety
Structure Tone Southwest

Mark Strandquist
Vice President, Business Development
Washington, DC

Chris Talley
Regional Vice President
Structure Tone Southwest
Houston

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Fossil, Inc., a worldwide designer and distributor of fashion accessories, needed to consolidate operations. Structure Tone Southwest Dallas was chosen to manage the incredibly fast-track relocation to a 230,000sf facility in Richardson, TX.

The new space, designed by Corgan Associates, is a modern, spacious environment that inspires creativity and reflects the culture and brand of Fossil. It is comprised of two buildings connected from the main reception area in one to the library in another.

North Building 432,000sf single story
- Library
- Showroom
- Retail stores for employees
- World-class fitness center
- Three mock stores to develop display window ideas

South Building 105,700sf four stories
- Open work stations and private offices
- 5,500sf Tier II data center
- 190-seat auditorium
- Kitchen, dining area with balcony seating
- Reception with two-story atrium and lounge

The original passage between the two buildings was a narrow 60-ft-wide hallway. Breaking down the wall to create the larger opening revealed challenging existing conditions. “Significant structural modifications were required, as well as a new roof, a new slab and architectural steps into the library,” commented Steve Gosling, project manager. “Interfacing with three different building elevations was challenging over the 40-ft-span, quickly earning the nickname Bermuda Rectangle.”

Meeting the accelerated construction schedule was a challenge. In response, all phases underwent construction simultaneously.

In order to accommodate the complexity of the fast-track schedule design-assist was utilized for the MEP portion of the project. The team was able to utilize the expertise of electrical and mechanical subcontractors in both the design and construction phases. This optimized the budget and led to the most efficient means and methods for construction.

BIM also was instrumental in our success. Conflicts were identified early on and conflicts were resolved before they occurred in the field.

The Fossil brand is rooted in authenticity, a distinctive vintage aesthetic and sustainability. During construction we diverted over 597 tons of waste. Further, reclaimed wood from a mill in Pennsylvania was incorporated into the reception lounge area, the coffee bar and library. Also, skylights throughout the North building brighten the facility with natural light.

At the heart of Fossil’s vision is a commitment to fostering creativity and delivering the best in its product design. The team translated that culture and those values into a reality with great aesthetic and structural results. “Significant structural modifications were required, as well as a new roof, a new slab and architectural steps into the library,” commented Steve Gosling, project manager. “Interfacing with three different building elevations was challenging over the 40-ft-span, quickly earning the nickname Bermuda Rectangle.”

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In Dublin our team successfully undertook leadership of a design-build challenge to complete a 20,000sf office build-out for MasterCard. Located in Dublin was part of a strategic effort by MasterCard to get closer to its worldwide customer base. Working closely with the owner’s representative (Jones Lang LaSalle) and architect (Henry J. Lyons) we focused on delivering MasterCard’s vision for its new work place. The first key issue was the 14-week schedule that was required to meet a hard relocation date. A second focus was the design intent. MasterCard was seeking a “wow” factor—a unique space that was a mix of classic design, playful elements and colors and collaborative spaces—unified by MasterCard branding. A third mandate was sustainability, from both an environmental and social perspective.

**Highlights**
- Large-scale graphics and manifestations package
- Extensive specialist joinery (millwork) installation
- Product display areas with touch screen units and video conferencing
- Lighting with Philips management system
- Wireless drop-down graphic screen in reception
- Complex ceiling installation in reception and break room
- High-end stone flooring in reception
- Telepresence room
- White noise sound dampening system
- Sophisticated security and access control system

“The project had its challenges, chief amongst them being the coordination of client-related third parties, sometimes on different continents, and ensuring that the client’s very specific needs and design intent had been interpreted and accommodated,” said John Atkinson, project manager. “Luckily, we had a client that was very proactive in this regard.”

For Avoca, Ireland’s oldest retailer and manufacturer, we completed build-out of their newest store (19,755sf) at the historic Malahide Castle and Gardens.

**Sunday Service**

For Marble Collegiate Church on Fifth Avenue and 29th Street we managed a renovation that encompassed major structural enhancements and other upgrades. The 21,000sf church is on the National Register of Historic Places and is a designated New York City Landmark.

Working with design by Helpern Architects, our work involved structural enhancements in the attic; roof replacement and truss repair; foundation reinforcement; ceiling height increase in the basement by lowering thefloors; and construction of a chapel, columbarium, small data/IT rooms and lower level meeting rooms. Additionally, major infrastructure, life safety and ADA updates were completed.

While there was no shortage of logistics and existing conditions challenges, there were three complexities that we addressed daily. One was protecting the interior of the sanctuary and church patrons. Two was securing the exterior to keep pedestrians safe. Three was preparing the sanctuary for televised service every Sunday and holidays.

Our team covered the sanctuary early on Monday mornings and then all the protection was removed on Friday nights. The site was painstakingly cleaned to be camera and congregation-ready for Sunday. We repeated this process every week for the project duration.

Our work certainly gave new meaning to “putting on your Sunday best!”

**Special Touches**

For Avoca, Ireland’s oldest retailer and manufacturer, we completed build-out of their newest store (19,755sf) at the historic Malahide Castle and Gardens.

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**Pavarini McGovern’s The Battery SeaGlass Carousel at the Battery was selected by SMP’s NYC as a Best of 2012 for its positive impact on the built environment in and around New York City.**

**The Cathedral of Hope in Plano, TX, managed by Structure Tone Southwest in Dallas, was awarded the 2012 National Eagle Award in Construction by the Associated Building Contractors (ABC).**
Residential Complex

The Busch campus (adjacent to Livingston) is home to a fabulous new 500-bed residential complex. Three 50,000sf dorms and a mechanical building comprise the 153,000sf residential facility. A central courtyard connects the three residences. The LEED® Silver facility was designed by G. Niles Bolton Architects and was completed in a fast 20 months from selection of the architect to completion of the dorms. With Structure Tone’s vigilance throughout the RFI and bidding process, the construction cost was approximately 10 percent under original budget.

Geothermal and Solar Systems

The new building is not only a bold statement for both the Livingston campus and the Business School, it is a strong reflection of the University’s commitment to sustainability. A closed-loop, 500-well geothermal system will heat and cool the building. It will also be powered by a solar photovoltaic canopy system comprised of 31,000 solar panels providing 8MW of power. The solar system was installed on structural canopies over two existing parking lots that had to remain in service throughout construction. The lots were also expanded to provide 2,935 parking spaces.

Business School Gateway

The new building is located on the Livingston campus (north of the ‘Banks of the Old Raritan’). Planned as a gateway to Livingston, it is an iconic glass and steel structure designed by internationally renowned architect Enrique Norton of TEN Arquitectos. The building was recently recognized by Financial Times as among the most noteworthy business school developments around the world. It also reflects the burgeoning prominence of Rutgers Business School.

The 155,000sf, five-story Gateway will accommodate 240 classes for 4,000 students. Major interior features are a 500-seat stadium-style lecture hall and two 200-seat lecture halls.

Chris Mills, project executive, noted, “This has been a really fascinating project. There are so many diverse elements. One was the signature architecture, which has resulted in a stunning building, but that result was not achieved without challenge. To create the gateway there are four story-high spayed columns that span the roadway. The columns are two feet in diameter and are angled. That required extremely precise engineering and erection planning.”

Mills further noted that, as a result of the Business School project, we also managed a campus roadway re-alignment. That project took place during the school year and required coordination with Rutgers’ bus network, which moves nearly 8,000 students daily. And last, but not least, there was the geothermal system.

Rutgers University is one of the oldest and most recognized institutions in the State of New Jersey. It is the birthplace of US collegiate football and the alma mater of luminaries such as NBA Commissioner David Stern, world-renowned chef Mario Batali and actress Calista Flockhart—to name a few. Founded in 1766, today Rutgers supports 58,000 graduate and undergraduate students and over 13,000 faculty.
One of the main reasons Penn State Hershey Children’s Hospital selected L.F. Driscoll to manage construction of its 263,000sf addition was the team’s experience building highly specialized children’s hospitals. Jim Carpenter, senior project manager, and Mike Fredette, lead superintendent, had worked together on children’s hospitals for 16 years prior.

“This is my sixth children’s hospital,” says Jim Carpenter. “It’s pretty cool at the end of the job seeing the kids go into their rooms knowing they will be getting better treatment than they did before. It’s just really heartwarming.”

Designed by Payette Architects, the ultra-modern hospital exclusively focuses on the unique aspects of pediatric care. It features facilities and equipment specifically created for infants and children. Also, each of the 72 private in-patient rooms includes family zones to fully integrate parents and other family members into the care team. Lastly, the hospital includes child-focused touches such as different color lighting on each floor, nature themed murals on transport elevators, cloud/sky theme on ceilings throughout the surgical core, small tubs in bathrooms, play areas for siblings and art boards in each room for a child to personalize his/her space.

In addition to clinical excellence the building features extensive use of natural light as well as offers a rooftop garden, outdoor courtyard, meditation room and a secret garden viewable only by hematology/oncology patients. The hospital was designed and constructed to LEED® Silver standards.

The main issue addressed by L.F. Driscoll’s construction team was the proximity of the existing hospital; the construction site was 15ft from the hospital’s main entrance. Infection control in break-through areas between the facilities and mitigation of noise, vibration and odor were an unwavering focus for the team. For example, 80–90 piles, each 90ft–110ft deep, could only be driven in 5ft–6ft increments. “It was a long process,” notes Mike Fredette. “I get goose bumps when we are close and I can see what we will deliver for the kids,” observed Mike Fredette. “It makes the end result well worth the challenges.”

The construction site was also between the existing hospital and the parking garage. Vehicular and pedestrian access and safety were key logistics concerns. Deliveries were not permitted during morning and evening shift change periods and subcontractors had contractually obligated curfews.

The outdoor rooftop garden at Penn State Hershey Children’s Hospital is one of several features to help young patients benefit from the healing qualities of the natural world.

**At-A-Glance**

- 263,000sf, six floors
- 72 in-patient rooms
- Entire building HEPA filtered
- Five pediatric-only surgical suites
- Pre and post (recovery) areas
- Two procedure rooms
- Hematology/oncology out-patient clinic
- 11 infusion rooms
- Pediatric intensive care
- Pediatric radiology
- Stem cell lab
- Blood bank
- Pharmacy
- Lobby, atrium, café, store
- Cardiac catheterization and electrophysiology lab
- Private, HEPA-filtered play rooms for immune-compromised
- Scalable, adaptable electronic communications infrastructure
From the tops of its 330ft-high spires to 10ft underground, Structure Tone is managing a $177M, three-year restoration of St. Patrick’s Cathedral. It is a complex, delicate and highly visible effort that requires great flexibility from our team.

“Every day thousands of people visit the Cathedral,” notes Ron Pennella, project manager. “From international tourists looking for that treasured travel memory, to local faithful seeking prayer and solace, to media following world events, this church is open 24/7/365. While the work we are doing is critical for the future of the structure, nothing is more important than ensuring that each person who comes here is able to meet his or her personal needs in a safe, comfortable, reverent atmosphere.”

Addressing project challenges is a concerted team effort. Our on-site team works in close collaboration with the Archdiocese and its owner’s representative (Zubatkin), as well as the architect (Murphy Burnham & Buttrick), conservationist, (Building Conservation Associates) and structural engineer (Robert Silman Associates).

Erecting the scaffolding that enunciates the Cathedral was a six-month endeavor culminating in a topping out. The exterior scaffolding covers the entire Fifth Avenue façade, all the way to the top of the spires. It continues along the nave, on both sides, and the north and south transepts. There is comprehensive interior scaffolding also.

To work, or even step foot, on the scaffolding requires four-hour NYC Department of Buildings training and certification. This applies to the entire design and construction team, subcontractors and press—no exceptions. We even certified priests (who expressed the interest) so they can climb the scaffold.

The first, and most obvious, improvement that visitors will see is the original beauty of the façade. It is being cleaned with a low-pressure stream of swirling air, water and micro abrasive powder known as Rotec vortex. It is a procedure gentle enough for human skin.

The Cathedral remains open to more than five million annual visitors. In addition, there are between five and 15 masses per day, many televised, and more than 150 weddings a year.

“Since beginning the project in March of 2012, Structure Tone management and crew have been a wonderfully respectful presence in a sacred space. On average we have about 2,400 Masses a year, countless concerts, and millions of worshipers and visitors—Structure Tone has carried out work efficiently and with minimal interruption to our hectic schedule. We are happy to have them.” —Msgr. Robert T. Ritchie, Rector of St. Patrick’s Cathedral

Restoration of the National Historic Landmark will encompass:

◊ Exterior stone and interior surfaces
◊ Stained glass windows, including the masterpiece 26ft Rose Window
◊ Main bronze doors, each 20,000lbs and 22ft x 8ft
◊ 300 wood pews
◊ Organ and over 9,000 pipes
◊ Rectory
◊ Cardinal’s residence
◊ Life safety systems
◊ New central utilities plant
◊ New additional program space

The restoration continues inside with scaffolding reaching the 85ft-high ceilings.

For the Ages
London Calling

While the city of London was often in the spotlight last year, Structure Tone London also had a busy year. Our team has completed a diverse range of assignments for both first time and long-standing clients.

One of our new clients is Bank of China. We completed a 70,000sf refurbishment of a partially occupied building, including the IT/comms floor that serves the Bank’s entire UK and European operations. The existing space was stripped to the shell and core. Our fit-out then encompassed a new reception area and ground floor retail, three floors each of CAT A and CAT B, and all major building infrastructure services.

Thomson Reuters, a leading business intelligence and information provider, is a firm we have been serving for several years. Recently, our London team completed a very fast-track (six weeks) 8,000sf office fit-out. One key challenge was balancing the speed of construction with signing-off on subcontractor fabrication drawings and controlling the budget. Another challenge was that the building was occupied. We focused on noise mitigation, managing material movement through the occupied space and just-in-time deliveries as no storage was available on-site.

The international law firm Latham & Watkins LLP is another client that we’ve had the privilege to work with over many years. In addition to our Hong Kong office’s work (pg.36), our London office also built-out space for them. The 20,780sf project entailed strip-out and the London team completed a very fast-track (six weeks) 8,000sf office fit-out and installation and commissioning of new mechanical, electrical and life safety systems.

The London team is also managing works for transformation of Aldwych House, the Landmark building in the Aldwych and Strand area of London. Through a phased programme, Aldwych House is being transformed to a world-class workplace that uniquely blends modern style and vintage structure.

Another unique assignment is the development of the Great Sutton Street data centre. Our London mission critical team is managing construction of this cutting-edge data centre facility.

It hasn’t all been work in London. Staff have taken time to participate in events and raise funds for several deserving charities including:

- The Children’s Trust
- The Whitechapel Mission
- Sparks for Children’s Health
- Help for Heroes
- Saint Joseph’s Hospice
Prescriptions for Success

DELICATE PROCEDURE

In New Jersey we managed the conversion of an existing nursing unit to a new neuroscience care facility at Somerset Medical Center. The 14,000sf space is dedicated to patients suffering TBI, stroke or other neurologic issues. It features 18 private patient rooms, rehab gym, colloidial prep and isolation room, and nurses’ station with state-of-the-art patient care telemetry.

The project was characterized by two main challenges: an aggressive 16-week schedule and patient-occupied, fully functioning care floors above and below our work space. The floor below was further complicated by same day surgery and required very careful coordination for medical gas shutdowns.

“Maintaining a clean, negative pressure environment was priority one, as well as eradicating noise or other disturbances,” noted Greg Hewitt, project manager. “We never lost our focus on the critical nature of the work space. It’s definitely a specialized approach, but very rewarding work.”

WINNING FORMULA

Most would say that it is impossible to convert 18,000sf of office space to chemistry labs in five months. Our Boston team is not among that majority. They not only made it possible, they made it seamless and cost efficient for Biogen Idec.

The key to our success was advanced application of BIM, or virtual construction. Through precoordination we integrated with the design team (Signer Harris Architects and Integrated Project Services) at the 60 percent design stage.

During month one, we utilized virtual construction to create a very lean set of construction documents (CDs). Our modeling team coordinated details, such as routing of pipe and duct, or identified unnecessary materials, such as 2,000lf of pipe and 75 percent of seismic hangers.

Month two we were able to release documents for bid. Because of the precoordination effort and the resulting lean documents, bids were very cost efficient.

By month three subcontractors were two weeks into installation of key items, such as racks. Virtual construction provided a level of accuracy such that ducts could be fabricated in the shop rather than the typical, linear field process.

As we reached month four, rough-in was 95 percent complete. Systems were tested and the architectural fit-out began.

In month five, the new lab space was completed with the lab casework, fume hood installation and start-up and commissioning.

The new lab space included 38 fume hoods, supporting lab casework, high pressure hydrogenation lab, flammable chemical storage and office support space.

Move-in took place in month five—far surpassing everyone’s expectations. <

“Converting office space into a high-density chemistry lab is a challenging project even when schedule is not confined. However, Structure Tone was able to take more than a month off competing CMs schedules by incorporating their virtual construction expertise allowing off-site fabrication of many MEP assemblies that dramatically reduced field construction duration. Structure Tone’s collaboration with our design team and leadership throughout the project was exemplary—they constructed a top quality lab, with no safety incidents—and delivered the project on schedule and on budget based on very early design documents.”—Peter Esselstyn, project manager, Biogen Idec

For the Children’s Hospital at Montefiore (CHAM) in New York City we managed a 1,100sf renovation that encompassed lab space in the epilepsy wing; six two-bed patient rooms; nurses’ station; and support spaces such as charting and hook-up rooms, clean-hold, medical supply storage and monitoring station.

©John Baer/Building Images Photography
Renovating an (occupied) iconic symbol is one challenge. Completing $20M of work in four and a half months is another. But, racing to meet the Boston Marathon takes pressure to a whole other level.

This is what our Boston team faced when managing the multi-phase renovation of the Fairmont Copley Plaza.

The face-lift was the centerpiece of the hotel's centennial anniversary celebration. Our work encompassed the main lobby, 383 guest rooms, 18 suites, elevator lobbies on six floors, and the Oak Room Bar and Restaurant.

Meeting the schedule and having the hotel ready for the Marathon was the Fairmont's primary concern. Yet, in our zeal to complete work we still had to pay meticulous attention to patron comfort and enjoyment of the property. In public spaces we erected temporary walls to contain noise, dust and debris and we found alternate routes through the hotel to remove trash. Our team adopted an “out of sight, out of mind” mentality and rigorously adhered to it each day.

One of NYC’s busiest properties, the hotel remained open during our work. “That was a major challenge,” said Carl Vitale, account executive. “Our foremost concern was always the comfort and safety of guests and employees.”

Project manager Lou Pagan noted that, at the height of construction, there were approximately 600 trade workers on site. “It’s a challenge to accommodate that many trade personnel, and the materials they are using, all while maintaining the guest service standards of a high-end property like the Hyatt.” Lou noted that team work and planning were the keys to success. “We had a great team, from Carl Vitale’s management, to Len Kuritsky handling the complex site issues as superintendent, and Doug Jorgensen’s preconstruction planning – it was a real group effort.”

An example of an early on decision that facilitated the work was the idea to create a false ceiling over the lobby. What looked like a plain black ceiling was actually scaffolding. Guests and employees in the busy lobby below never saw work above them as we installed new mechanical, electrical and telecommunications systems.

The Westin NYC

To help The Westin debut its new property on East 42nd Street (the former Helmsley), Structure Tone managed renovation of the lobby, pool, exterior canopy and entrance, as well as 774 guestrooms, restaurants and a fitness center.

Vela, a mobile web-based field workflow and quality control tool, significantly enhanced our ability to accomplish the aggressive schedule. “Guestrooms were decommissioned two floors at a time with construction completed utilizing two shifts per day,” noted Jim Bickerstaff, project manager. “That’s how we accomplished the original 12-week cycle in just six.” Max Brocato, superintendent, added. “We were able to identify existing conditions and/or punchlist and commissioning check lists and resolve them in the field in real time.”

For the past 16 years Structure Tone has managed construction in practically every part of the Grand Hyatt hotel on 42nd Street. Most recently, we oversaw the renovation of 1,300 guestrooms and public spaces, including: the main lobby, the Manhattan Ballroom, a conference center, mezzanine level, 42nd Street entrance, a grab-and-go market and the New York Central restaurant.

One of NYC’s busiest properties, the hotel remained open during our work. “That was a major challenge,” said Carl Vitale, account executive. “Our foremost concern was always the comfort and safety of guests and employees.”

Project manager Lou Pagan noted that, at the height of construction, there were approximately 600 trade workers on site. “It’s a challenge to accommodate that many trade personnel, and the materials they are using, all while maintaining the guest service standards of a high-end property like the Hyatt.” Lou noted that team work and planning were the keys to success. “We had a great team, from Carl Vitale’s management, to Len Kuritsky handling the complex site issues as superintendent, and Doug Jorgensen’s preconstruction planning – it was a real group effort.”

An example of an early on decision that facilitated the work was the idea to create a false ceiling over the lobby. What looked like a plain black ceiling was actually scaffolding. Guests and employees in the busy lobby below never saw work above them as we installed new mechanical, electrical and telecommunications systems.

The Westin NYC

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Fairmont Copley Plaza

Renovating an (occupied) iconic symbol is one challenge. Completing $20M of work in four and a half months is another. But, racing to meet the Boston Marathon takes pressure to a whole other level.

This is what our Boston team faced when managing the multi-phase renovation of the Fairmont Copley Plaza. The face-lift was the centerpiece of the hotel’s centennial anniversary celebration. Our work encompassed the main lobby, 383 guest rooms, 18 suites, elevator lobbies on six floors, and the Oak Room Bar and Restaurant.

Meeting the schedule and having the hotel ready for the Marathon was the Fairmont's primary concern. Yet, in our zeal to complete work we still had to pay meticulous attention to patron comfort and enjoyment of the property. In public spaces we erected temporary walls to contain noise, dust and debris and we found alternate routes through the hotel to remove trash. Our team adopted an “out of sight, out of mind” mentality and rigorously adhered to it each day.

The Oak Room Bar at the Fairmont Copley Plaza

Courtyard Newark Marriott

Structure Tone successfully delivered the Courtyard Newark Downtown for Marriott. Adjacent to the Prudential Center, this 140-room/10-suite hotel occupies a very compact site. The mixed-use building is set atop 15,000sf of retail space.
Our relationship has expanded to Asia where we are managing construction of a 164,000sf purpose built data center in Hong Kong. The new facility will support six pods built in three phases. Phase one is underway and consists of 2.4MW vs capacity.<

"Your team is amazing! Along with the important work you perform daily, you manage to weave in the Property Manager’s request! I truly appreciate the Structure Tone team and their commitment to Digital Realty and the onsite team. Thank you!!"—Kay Weber, real estate manager, property management, Digital Realty Trust

Digital Realty Trust–Texas At-A-Glance

- 19 turn-key data center pods
- 400,000sq ft
- Design-build and IPD project delivery
- Building and engineering solutions, emergency response, facilities repair, commissioning
- New construction, tilt wall, renovation, mechanical/electrical infrastructure
- BIM, laser scanning, LEED®

Said Kevin Mulvey, project manager "One thing that is unlike any project I have managed before is that it’s like having 30 or 40 clients. In addition to the Macy’s flagship itself, we have all the individual luxury designer shops—Louis Vuitton, Burberry, Gucci, and many others. We build the shell and each of those comes with its own owner and consultant team. It’s a huge coordination effort."

A major focus of the team’s effort was preconstruction planning. During this phase, the team utilized 3D virtual construction to test constructability, streamline mechanical and electrical systems and eliminate clashes prior to construction.

Energy efficiency and sustainability were also primary goals for the healthcare provider. The new data center is able to be cooled with 100 percent outside air, when climatic conditions allow, while ensuring original design intent for functionality and aesthetics. This was no minor feat given that construction took place throughout a harsh winter!

"Your team is amazing! Along with the important work you perform daily, you manage to weave in the Property Manager’s request! I truly appreciate the Structure Tone team and their commitment to Digital Realty and the onsite team. Thank you!!"—Kay Weber, real estate manager, property management, Digital Realty Trust.
In February we celebrated the blessing of the new, state-of-the-art University of Hawai'i Cancer Center, a research and patient care facility that our firm built with local partner A.C. Kobayashi, Inc. The complex is the only National Cancer Institute designated cancer center in Hawai'i and the Pacific.

L.F. Driscoll/Structure Tone and A.C. Kobayashi managed construction of the 150,000sf cancer center. Located in Kaka'ako, HI, the $119M project was slated for completion in January 2013. But, with the hard work, dedication and ingenuity of our project team, the project was completed three months ahead of schedule, in October 2012, and $16M under budget, at $103M.

“Through precoordination and modeling, on several occasions the L.F. Driscoll/Structure Tone team was able to identify conflicts or develop alternate solutions that would have had significant cost and schedule impacts if encountered in the field. Their BIM expertise was a tremendous asset in completing this complex project early, with savings, and achieving a tremendous state-of-the-art healthcare facility.”—Jeffrey Nakamura, AIA, principal, Shimokawa+Nakamura

The Center achieved LEED® Gold certification. Sustainability initiatives focused on reducing potable water and electricity usage. For example, a sustainable roof provides insulation and reduces air-conditioning needs. Ten percent of all building materials are recycled content and an additional 10 percent were extracted and manufactured from within the Hawai‘ian Islands.
Campus Diversity

Sacred Heart University

Pavarini was construction manager for a new 46,000sf McMahon Commons building for Sacred Heart University. This year marks the 50th anniversary of Sacred Heart’s founding and the McMahon Commons, located at the crossroads of the campus, will host many celebratory events.

Its central campus location was a construction challenge, particularly given that a majority of work took place during the academic year.

“Working on an active campus is a very unique circumstance,” said Hank Holdner, project manager. “Fortunately, we have a good deal of experience in this area. We go to extremes to ensure the safety and security of students, faculty and visitors and to not disrupt academic activity.”

Another complexity that Hank noted was utilities. “We relocated lines, installed new service and ensured the safety and security of the infrastructure. We go to extremes to avoid cutting plates, open walls and to not disrupt academic activity.”

Many of the logistics details were resolved during a comprehensive preconstruction phase. It was during this time that we worked very closely with the University and Savasuke Architects to achieve the most efficient budget without compromising the vision or ultimate built product. Our collaboration was successful resulting in a 12 percent reduction in overall cost.

A sophisticated exterior of glass and natural Italian stone creates an important visual tie to nearby buildings. The glass creates a transparent, open sensation throughout the building and maximizes daylight. This is a key sustainability feature; the University is seeking LEED® Silver certification.

The interior is equally striking with elegant finishes, terrazzo floors and a monumental stair at the building’s core. A 250-seat presentation room and state-of-the-art kitchen are just some of the functions of the interior space.

Fordham University

Point cloud and laser scanning 3D technologies enabled successful installation of two new pipe organ systems in Fordham University’s historic church. Since the church was not being altered, the new instruments, which contained pipes over 20ft high, had to fit within the confines of the original structure. Our New York staff devised a plan to take point cloud measurements every centimeter. We then adapted the 2D organ drawings and developed 3D documents that were blended with the 3D laser scan. Discrepancies were immediately identified. Structure Tone’s virtual construction staff worked closely with Fordham, its architect, Matthew Moya Architects, and the organ company to develop a solution. The magnificent new pieces were installed seamlessly, with no impact to the historic structure, and the church and its new organs are once again a Fordham University showpiece.

Culinary Institute

Pavarini has also managed construction of a broad range of projects for Culinary Institute of America (CIA) for over 10 years. Assignments have ranged from residences to test kitchens and from (award-winning) plazas to geothermal systems.

Our most recent effort was the 5,000sf, $3M Bocuse Restaurant, both a public dining venue and a learning lab for CIA students. Work entailed gut demolition of the existing restaurant, including removing brick walls and columns to create an open, elegant new dining experience. Black walnut floors, light leather wall paneling, sprawling windows, open kitchen and all-glass wine room contribute to the new ambience. The venue seats 105 and is half restaurant half kitchen. As one would expect, the kitchen is state-of-the-art with dedicated stations and advanced culinary technology.

“Some of the custom fixtures include wall sconces that look like chef hats and a one-of-a-kind chandelier made of soup bowls!”

Continuing Education

An exclusive training opportunity that Structure Tone offers is a Rotational Project Engineer (RPE) program. This program is open to entry-level college graduates with backgrounds in architecture, engineering, construction management or interior design.

Through formal rotation in several departments, the RPEs are exposed to a well-rounded professional experience in construction management. The RPEs are also required to complete customized non-field, course work. At the end of the program, RPEs graduate to become superintendents, estimators or engineers, continuing the evolution of their careers at Structure Tone with a solid foundation in all aspects of construction.

Because the RPEs are exposed to all the core functions that comprise project delivery, graduates of the program possess a broad understanding of and appreciation for the flow of a project from planning through close-out. The RPEs learn first-hand how each facet of a project affects another. Thus, regardless of their ultimate path, our RPE graduates bring greater understanding and more problem solving creativity to their roles because of their exposure to the “big picture.”

RPEs from Boston, Washington, D.C., New York, and New Jersey toured the St. Patrick’s Cathedral restoration site.
NBC Sports Group debuted a new broadcast facility. With the assistance of Pavarini in Stamford, a former manufacturing facility was transformed into a remarkable new broadcast, production and administrative complex for NBC Sports.

The 220,000sf Mancini Duffy-designed space encompasses several studios as well as production, make-up and green room facilities. Massive 24ft-high ceilings ideally accommodate lighting and sound. To further support studio functionality, load bearing beams were removed to allow camera movement required for multiple broadcasting angles. Structural reinforcement (in the form of 15-ton, 90ft-long girders) was installed on the roof to compensate for the beam removal.

Brian Boyce, project manager, noted that it was a tremendous team effort. “What we accomplished in less than a year was impressive. It was a real collective effort with NBC, Mancini, AIA, Gensler, our team and our subcontractors. We designed and built as we went. The end result is spectacular. Watching TV will never be quite the same.”

In addition to the magnificent broadcasting complex, construction of NBC Sports’ new Stamford home encompassed a new metal and glass curtainwall, office space, 40,000sf mezzanine, significant MEP infrastructure to support the studios, a core data center and land/hardscaping around the facility.

Like many of the athletic events covered by the network, the action was fast. All work for the challenging 200,000sf repurposing was completed in less than a year. This aggressive construction schedule was achieved with the help of creative, detailed preconstruction planning. Also during preconstruction we were able to help NBC realize almost $4M in savings.

In Houston, Structure Tone Southwest delivered a new, 32,000sf state-of-the-art broadcast studio and production facility, as well as office support space, for Comcast SportsNet. The facility is located in the heart of downtown Houston Pavilions—a high-end premier entertainment, dining, retail and office hub.

Since television is all about viewing, a key feature of the new studio is the full-length windows that allow passersby to see into the newsroom and watch live broadcasts. Designed by Gensler, aluminum and glass storefronts were added to the first and second levels overlooking public walkways to assimilate with the prevailing aesthetic.

One of the most challenging aspects of the project was the schedule. Work was completed in 12 weeks ensuring an on-time go live date.

The TV studio can accommodate wireless or wired broadcast of television (HD and non-HD), radio, motion picture, internet and other programming. The space includes news/live broadcast areas, editting rooms, and pre and post production facilities. Complete infrastructure to support broadcast and production work, including redundant systems to ensure no down time, was also part of our work. In addition to the broadcast facility, the project encompassed construction of general office space.

Ready for Our Close-Up

The white hot spotlight of the demands of broadcast studio construction shone brightly on Structure Tone in 2012.

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Impressive Numbers in Houston

Our Houston team delivered a total of 500,000 square feet—nine floors—for Shell’s trading group all in 120 days. The project was in an occupied building (One Thousand Main) in the heart of downtown. Our work for this world-leading energy solutions firm included demolition of the existing space and build-out of the new floors. Major components included a 55,000 square foot trading floor, new two-floor interconnecting stair case, five telepresence rooms, and new restrooms, break areas, reception area and support and amenities spaces.

The project included a total of 181 rooms with state-of-the-art A/V. Coordinating this A/V with the power and data and furniture installation required significant collaboration with Gensler’s design team, furniture vendors and our subcontractors. In addition to the conference, meeting, telepresence and huddle rooms, the trade floors and the open bench workstations all required cutting edge technology.

When it came to movement of materials, manpower and furniture the numbers were lower but no less imposing. Because the building was occupied during construction, only one loading dock and one freight elevator were available for the entire building to use, including our team. At the height of construction that was over 800 trade workers.

“What we accomplished in the construction phase was really made possible through successful communication,” noted Carl Frank, project manager. “Our team worked very hard with the building management and with Shell to develop a synchronized logistics plan for the delivery of materials and furniture and the movement of workers. Working on all floors simultaneously was very challenging but our team was able to step up to the task.”

On another Houston note, congratulations to our Oklahoma and Houston Phillips 66 teams for safety excellence. At the inaugural Phillips 66 Annual Safety Summit last fall, Structure Tone Southwest took home two awards—one for zero incidents in 2011/2012 and one for improvement in our safety record for these two years.

Stunning in San Antonio

When Visionworks needed a construction manager to achieve a fast-track schedule for construction of its new 105,000 square foot HQ, our San Antonio office was the clear choice. The fast-track 90-day construction schedule required around-the-clock work and the highest level of team work to deliver a state-of-the-art space for the eye care services provider.

A design-assist approach between our San Antonio team and Carson Design Associates (architect) was utilized to meet the demanding timeframe. While we were completing demolition, Carson was finalizing the design.

The design-assist approach was most beneficial when the ceiling height turned out to be lower than expected. What could have been a schedule changer didn’t fluster our team. As soon as the height issue was identified, the team was able to quickly modify the design and keep the schedule intact.

The renovation included construction of several executive offices, conference rooms, stylish coffee/break rooms, a luxurious boardroom, elevator lobbies and all public and ancillary spaces. Custom work in the boardroom and lobbies was comprised of glass, wood and stainless steel. Ceiling soffits and lighting were selected to reflect Visionworks’ specialty, eyeglasses.

Right from notice-to-proceed completion of the project hinged on total cooperation between the architect, Structure Tone and the subcontractors. Delivering the space on time and on budget—with plenty of camaraderie—the Visionworks headquarters project was a success for the whole team.

Also in San Antonio we managed construction of new downtown corporate headquarters for Argo, a global insurance company. The work included renovations to the top four floors of the International Bank of Commerce building overlooking the San Antonio River Walk.

The 74,000 square foot project was completed in 23 weeks. Argo was very clear from the outset that meeting the scheduled deadlines was critical to their business. “We knew it was going to be a push,” said Mark Jones, vice president in charge of the San Antonio region. “But, I had an outstanding team with a ‘no problem’ attitude. Anthony Roberts, Tommy Crenwelge, Derek Chadler and Mark Wilson all really came through for us.”

Designed by Ford, Powell & Carson the four floors maximize natural daylighting and capitalize on the strong views of downtown. The top floor includes the main reception, executive offices and meeting spaces. The reception area, employee break room, and boardroom are aligned with an outdoor terrace to encourage activity outside.

An exterior canopy was added to the existing balconies to give the building an extension of the roof line. The conference spaces are organized with movable walls and screens so that large group functions can be accommodated. The use of minimalist modern materials complements the regional clay tile and an impressive artwork collection.
We had the distinct pleasure of bringing to life the newest jewel in the City’s arts crown—the Signature Theatre Company’s Pershing Square Signature Center on West 42nd Street. The stunning new arts venue is the design of renowned architect Frank Gehry and H3 Hardy Collaboration Architecture LLC as Architect of Record.

Structure Tone built out the theatre complex while the base building was still being completed. The 70,000sf Signature Center is located on the second and mezzanine levels of a new mixed-use Related Development property. One of the major project challenges was that all fit-out of the facility, and accommodation of the Center’s 25 elevations, had to work within the cast-in-place structure. In addition, mechanical systems for the development’s hotel and residences pass through Signature Center’s space.

Noted Paul Keosayian, project manager, “BIM was an invaluable tool for coordination of this complex project. Using laser scanning, we created a point cloud of the interior spaces, leading to a 3D model. This enabled all consultants and trade subcontractors to work from a common, dimensionally correct 3D model, which significantly reduced clashes in the field between design elements. Perhaps even more important, it facilitated achieving the tolerances and quality mandated by the Gehry design and helped us ensure minimal acoustic intrusion in the space, which is critical for a performance venue.”

Signature Center includes three theatres; two rehearsal studios; comprehensive back-of-house; administrative and artist collaboration offices; and a lobby with bookstore, café and concierge desk. Each theatre has a dedicated mechanical system, light grids, fly towers with catwalks and rigging.

In addition to its cutting-edge design, Signature Center is quite eco-friendly. It is pursuing LEED® Gold certification. The Center includes other innovations and challenges. The unique Gehry design features substantial use of raw finishes with traditional materials being used in new ways. “It was a very special project to be a part of,” notes Keosayian, “really unique, which is saying something in New York City.”
In Iselin, NJ we managed construction of Ansell Healthcare Products’ new 53,000 sf HQ designed by Posen Architects LLC. The project was recently awarded the 2013 New Good Neighbor Award from the New Jersey Business & Industry Association (NJBIA). The award acknowledges built, expanded or renovated commercial/industrial buildings that improve the economy and the landscape of New Jersey and our staff is delighted to have contributed.

Bringing to life a Francis Cauffman design, our NJ team also oversaw construction of Fox Rothschild’s 46,500 sf law office renovation in Lawrenceville, NJ. The two-floor interior fit-out was completed in three phases over 30 weeks and included new offices, open areas and conference rooms, an interconnecting staircase and MEP upgrades.

Structure Tone Boston collected over 200 lbs of canned goods for the Boston CAN Share food drive to benefit the Greater Boston Food Bank.

Our NJ team with Hugs From Home gift tubes prepared for our troops overseas.

More Good Deeds & Good Fun

Building Relationships in Philadelphia

Structure Tone’s Philadelphia team provided preconstruction planning and construction services for a 75,000 sf interior fit-out for a premier financial services firm. We have an established history successfully meeting our client’s construction needs having completed previous assignments for them in Boston, Dallas, London and New York.

The new space included reception area, conference and training rooms, private offices and open workstations, pantries and support areas. In addition, we installed a new server room and IDF closets.

The work took place on three floors. During preconstruction planning we concentrated on movement of trades and materials because there would be multiple floors of construction happening simultaneously. We worked closely with the building manager and other consultants to carefully plan and coordinate freight time and materials loading.

Custom architectural woodwork and decorative stone and glass figured prominently in the design and were integral to achieving the desired personality for the workplace. Recognizing this, we were extremely diligent in coordinating finish selections between fabricators and the project architect.

“This was a fast-track build-out,” noted Dermid Kelly, vice president of the Philadelphia region. “The team’s commitment, not just Structure Tone, but Jones Lang LaSalle, the owner’s rep, and Gensler, the architect. Together, our planning and attention to detail ensured that our client’s strong mandate for quality and excellence was met at every turn and phase of the project.”


**Masterpiece**

Once the decision was made to move the famous Barnes Gallery from Merion to Philadelphia—and once lauded architects Tod Williams and Billie Tsien were entrusted with the new design—an equally stellar builder was needed to make it all a reality. That builder was L.F. Driscoll.

**THE ART OF CONSTRUCTION**

Just like the works-of-art housed there, the new Barnes Foundation is a completely custom space with virtually every component hand-crafted, fabricated and produced. Our team worked tirelessly to source, test or create the products necessary to achieve the design. Often utilizing a design-assist approach, we successfully balanced design intent with construction reality to successfully create a truly one-of-a-kind space.

“While the art is the main attraction,” noted Matt Trey, project manager, “the façade is the first thing visitors see. And, everything they see is unique. The main components of the façade are fossilized Israeli limestone with non-directional stainless steel reveals and the glass curtainwall Lightbox.” Trey further notes, “For the Lightbox, the intent was for the structural elements to be virtually invisible and there just to be a single large box of light. To ensure the final product met the original intent, we completed mock-ups to scale and lifted them into place to confirm before fabricating.”

We created a 3D model that included all architectural, structural and MEP elements. This was particularly beneficial for the MEP systems, which were state-of-the-art 21st Century in a building mimicking dimensions of an early 20th Century structure.

“The most memorable element of the Barnes project was the team work…and the commitment to producing a lasting icon for the City of Philadelphia that we are very proud of,” observed Jeff Hutwelker, project executive.

The MEP space was extremely limited. The team met weekly for a year to review placement and conflicts were addressed moving valves or pipes as little as a ¼ inch to fit. Further, these systems could not run above the ceiling, as they usually do, because of the potential impact to the priceless art if there was a failure. The hydronic portions of the HVAC systems were isolated to the lower level.

Modeling also enabled off-site fabrication of exact amounts of piping, ductwork and wiring. Prefabricated materials the correct size/length were delivered as required saving time and space on-site and reducing waste. Ultimately, our model was populated with specifications, user manuals and other product information. This is being used by the Foundation in the operation and maintenance of the building.

**ORIGINAL COMPOSITION**

A point cloud laser scan of the existing Merion building was utilized to assist in replicating the exact measurements and curvature of the lunettes and ceiling for Matisse’s La Danse. Since the original archways were constructed in the 1920s and hand plastered, each lunette varied in size, shape and contour…and that was the easy part! Planning for installation of La Danse took over a year due to the large size of the confining that held the mural, the vigilance required to install it in the new building and the protection required for the balance of construction.

**ENLIGHTENED**

Patrons often ask if the paintings have been cleaned since they are easier to see and look so fresh—they haven’t. The illusion is in the lighting.

The windows, clerestories and lighting control system in the Gallery have been customized for each room. An exterior solar-veil shade reduces natural light, while an interior black-out shade can be deployed to eliminate more daylight, as needed. A replica of the room sits on the roof and photos sense exterior or light levels to prevent a constant up-and-down of the shades.

After the art, the most striking feature of the new building is the Lightbox, a 3000 sq ft 27th acid-etched glass box. The interior sculpted natural light through large vertical windows bathing the Lightbox with soft, indirect light. The west end of the Lightbox cantilevers 60ft over a planted terrace.

**ART FOR EVERYONE**

Fresh Art, a Philadelphia-based organization that seeks to include children in philanthropy and art, created art work inspired by the collection. Their work adorned the construction fences.

Thursday evenings were tour night. Over the course of the project our team conducted over 300 tours for local schools, members of the A/E/C community, art historians, curators and others. A key partner in this effort was the ACE Mentoring Program.

Jack Garrett initiated an effort with the Foundation to arrange weekly seminars about the collection. Art appreciation sessions were conducted by John Gatti, painter and education director at Barnes Foundation, in the light (very instructional) confines of the construction trailer.

“L.F. Driscoll provided a top quality management team with experienced people in every discipline throughout all phases of the project. This provided us with the ability to achieve all our goals regarding cost, schedule and budget—a great outcome for a complex and high profile project.”—William McDowell, project executive, Barnes Foundation.
Hong Kong Going Strong

Structure Tone Asia is experiencing strong growth in its Hong Kong and mainland China portfolio. In addition to the new data center assignment for Digital Realty Trust (pg.20), we completed a number of benchmark projects over the past year.

We managed construction of three new stores for retailing giant Marks & Spencer. The stores ranged from 14,000sf to 26,000sf and were located in Baoshan, Changzhou and Wenzhou, China. Each was fast-track and required coordination with a number of Marks & Spencer direct vendors.

At Exchange Square in central Hong Kong, we completed a 40,000sf refurbishment of four floors for the law firm Freshfields Bruckhaus Deringer. This was Structure Tone Asia’s second prominent law firm project at Exchange Square over an 18 month period, the first being a three-floor build-out of the office of Latham & Watkins LLP.

Last year we also completed our first project for China Everbright Bank. It was a 10,000sf, one-floor office fit-out with a fast-track schedule. The Bank is located in the East Finance Centre in Hong Kong.

“…we have successfully moved in our new office...after close to two months renovation with key contribution and participation from Structure Tone. This serves to express our sincere gratitude and thanks to your team including Franky and Sing. Their relentless support during and after our office renovation work is deeply appreciated…We look forward to our future partnership and collaboration.” — Fanny Chan, head of human resources and corporate administration, China Everbright Bank

New Jersey On the Move

Recently we made an exciting move to Woodbridge, NJ consolidating our Lyndhurst and Hamilton offices. Our new home is at Woodbridge Center Drive.

We also managed construction of the 20,000sf, LEED® Silver (target) space over 12 weeks. The build-out featured six conference/training rooms, open plan work stations, glass front private offices, lobby, cafe and plan room.

“We’re very excited about this,” said John White, senior vice president. “Woodbridge is centrally located, with highways going north, south, east and west. The building is a newer environment with technological improvements and plenty of conference space. Being under one roof, there is one message. All of our managers are together and marching to the same tune.”

Nearly 140 employees from the former two offices will work out of Woodbridge. Structure Tone, in New Jersey since 1987, is one of the state’s largest contractors putting in place $453M in construction value last year.

Bright Future

Bright Horizons Family Solutions has a very special and precious mission and Structure Tone Global Account Services is delighted to be in the unique position to help them achieve it. Bright Horizons is a leading provider of employee-sponsored child care, early education and work/life solutions in more than 750 locations on three continents.

Structure Tone’s Global Account approach is the ideal match for Bright Horizons’ mandate for superlative quality and consistency regardless of project location. Our unique service offering specifically meets the robust needs of clients, like Bright Horizons, seeking strategic ways to support global real estate portfolios.

We have had the pleasure of managing construction of 23 child care centers ranging from 4,500sf to 28,000sf. The facilities typically include classroom/learning areas, a kitchen and pantry, offices, staff lounge, reception area, mechanical room, teacher resource room and restrooms. Playgrounds are constructed outside, when feasible.

“We are pleased to have a partner like Structure Tone that brings the sophistication of a large company and the personal service of a small one to our projects across a broad swath of the country. Structure Tone has shown their commitment to our satisfaction and business welfare time and time again. Their interest in our success is genuine.” — Dan Lenyo, vice president facilities design and construction, Bright Horizons

The child care facilities are typically built within an existing, occupied commercial office or residential buildings. Site safety is paramount for these projects, as the facility is surrounded by residents, tenants or other businesses. Communication and coordination between our team and building management is also critical for life safety system testing and accommodating movement of vendors and trades without affecting occupants in and around the building.

Our Asia team enjoying its annual Chinese New Year celebration.

Our Asia office enjoying its annual Chinese New Year celebration.

Our Asia team enjoying its annual Chinese New Year celebration.

The lobby at Freshfields Bruckhaus Deringer Hong Kong, China.

The lobby at Freshfields Bruckhaus Deringer Hong Kong, China.

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Our Washington, DC office managed construction of an office renovation for worldwide pharmaceutical giant Eli Lilly. The project was completed in two phases and included private offices, several conference rooms, open work areas, pantry and a new reception area. Infrastructure work included upgrades to the HVAC system and custom lighting modifications. One of the most unique aspects of the work was construction of a SCIF room.

Prior to the two-phase construction effort, we provided Lilly with preconstruction planning services. This was a team effort with Lilly, the architect (Gensler) and the owner’s representative (CBRE). Our collective focus was the preparation of construction budgets and schedules throughout schematic design. Part of this entailed value management to maximize the budget...without ever losing sight of the need to maintain the integrity the design intent.

During construction, one of our primary tasks was mitigating any disruption to tenants. We implemented, and carefully monitored, rigorous noise and debris containment efforts.

Supporting the ACE Mentor Program of Greater NY at the Sportsmen for Charity Sporting Clays Event. The mission of ACE is to “engage, excite and enlighten” high school students to pursue careers in our industry.

Our team participated in the annual Damon Runyon 5K run at Yankee Stadium. The Damon Runyon Cancer Research Foundation provides today’s best young scientists with funds to pursue innovative cancer research.
Still More Good Deeds & Good Fun

For the 4th consecutive year, our Boston staff helped to support a very special Christmas for children from the Berkshire Children and Families Organization. In New York, toys were gathered to support children and families living in HELP USA housing.

Our 2013 Climb to the Top Team—66 flights of stairs to benefit National Multiple Sclerosis Society. Whew!

Our Boston team raised over $21,000 to support Make-a-Wish and grant the wishes of four very special children.

“A cannot thank you enough for your generous support of the North Texas Food Bank...On behalf of the countless names and faces of those in our community you are helping today and tomorrow, thank you so much.”—Jan Pruitt, president and CEO, North Texas Food Bank

A beautiful day and a shiny trophy, not to mention the USGA Pynes putting course, were the lure for the NJ real estate and construction industry to come out in support of March of Dimes.

Thirteen miles, 22 obstacles, lots of mud...and superhero costumes! Nothing was too much to ask of our L.F. Driscoll Tough Mudders [otherwise known as the Rodino team] in support of the Wounded Warrior Project.